

AGENCY STRATEGIC PLAN

FOR THE FISCAL YEARS

2005-2009



DEPARTMENT OF FINANCE & ADMINISTRATION – DIVISION OF RACING

FUNCTIONAL AREA: CONSTITUTIONAL & ADMINISTRATIVE

AGENCY STRATEGIC PLAN APPROVAL FORM

FOR THE FISCAL YEARS

2005-2009

Robert L. Cohee
Commission Manager

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STRATEGIC PLAN

Agency Name	Department of Finance and Administration – Division of Racing
Agency Mission Statement: Regulation of thoroughbred and greyhound racing in the State of Arkansas enabling the best interest of the State and its citizens to be preserved and protected.	

AGENCY GOAL 1:

To protect and preserve the best interest of the citizens of the State through the appropriate enforcement of all State laws, rules and regulations regarding horse and dog racing in Arkansas.

STRATEGIC PLAN

Agency Name		Arkansas Department of Finance & Administration – Division of Racing
Program		Division of Racing
Program Authorization		Arkansas Code § 23-110-101 through § 23-110-415 and Arkansas Code § 23-111-101 through § 23-111-516
Program Definition: Funds-Center Code: <u>06310P01</u>		The DFA – Division of Racing provides staff support for carrying out the following duties: 1) Conducting drug testing on all race animals; 2) Licensing all owners, trainers, and employees of the two (2) race franchises in the State of Arkansas; and 3) Monitoring & Regulation of the Franchise holders in accordance with state laws, rules, and regulations adopted by the DFA – Division of Racing.
AGENCY GOAL(S) #	1	
Anticipated Funding Sources for the Program:		Miscellaneous Agencies Fund

GOAL 1:

To enforce State Rules and Regulations regarding horse and dog racing for the benefit and enjoyment of all the citizens of the State of Arkansas .

OBJECTIVE 1: (Sub-Funds Center Code to be assigned by DFA-Accounting)

To undertake equine and canine drug testing to monitor for various drugs, issuance of licenses to all owners, trainers, and employees of Oaklawn Park and Southland Greyhound Park, and proper enforcement of all other rules and regulations.

STRATEGY 1:

Utilization of testing laboratories that are appropriately qualified and experienced to do equine and canine drug testing.

STRATEGY 2:

Provision of adequate staff to ensure proper collection and processing of drug samples, proper issuance of licenses to all appropriate personnel, and enforcement of all other rules and regulations.

STRATEGIC PLAN

Agency Name	Department of Finance and Administration – Division of Racing
Program	Division of Racing

PERFORMANCE MEASURES: (Effort, Output, Outcome, and/or Efficiency)

DESCRIPTION	METHODS AND SOURCES USED OBTAINING DATA	FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009
Contracted Drug Testing Vs. Actual Testing Oaklawn Southland <i>Goal 1, Objective 1</i>	Testing Contract, Lab Reports and Invoicing	1800/1566 5200/5200	1800/Actual 5200/Actual	1800/Actual 5200/Actual	1800/Actual 5200/Actual	1800/Actual 5200/Actual
Number of Licenses Issued Oaklawn Southland <i>Goal 1, Objective 1</i>	Applications received and approved for licensing	4858 755	4858 755	4858 755	4858 755	4858 755
% of Rulings compared to Licenses Issued Oaklawn – 55 racing days Southland – 311 racing days <i>Goal 1, Objective 1</i>	Records of rulings against license holders	1.6% 7.5%	1.6% 7.5%	1.6% 7.5%	1.6% 7.5%	1.6% 7.5%